



How to conduct market research and implement a China strategy?

Bart Horsten 20 February 2025









Bart Horsten

- China entrepreneur, investor and consultant since 1998, focusing on assisting European SMEs and Scale-ups in doing business in China.
- Managing Director of <u>HORSTEN International</u>, offering China consulting services to European SMEs
- Founding Partner of <u>MyChinaWeb</u>, the first China Online Marketing agency in Belgium
- Shareholder and Board member of several China/Hong Kong ventures
- Regular speaker at China seminars and workshops and guest lecturer at Universities and Management Schools
- Board Member of <u>Belgian-Chinese Chamber of Commerce</u> (<u>BCECC</u>)



WeChat QR code



bart@horsten.be



linkedin.com/in/bart-horsten



barthorsten



www.horsten.be; www.mychinaweb.com

Market research at a limited budget

- 1. Understand what you want to research which questions do you want answered and in how much detail?
- 2. Start with a desk research: a lot of information available free of charge or at low cost (some in Chinese only).
 - ✓ Trademarks and other intellectual properties
 - ✓ Tariffs and taxes
 - ✓ Standards
 - ✓ Competitors and prices
 - ✓ Chinese social media apps
 - ✓ Consumer surveys
 - ✓ Tastings
 - ✓ Finding & screening of a potential partner in China
 - ✓ ..



Trademarks and Intellectual Properties



- Global brand databases: https://www3.wipo.int/branddb/en/
- · www.chinatrademarkoffice.com
- http://wcjs.sbj.cnipa.gov.cn/txnT01.do (Chinese only)
- China IPR SME Helpdesk at https://intellectual-property-helpdesk.ec.europa.eu/regional-helpdesks/china-ip-

sme-helpdesk en





Even if you do not export to China yet or you are only importing from China, your brand may already be in China: => suppliers, daigou traders, tourists, students, trademark squatters

Registering Trademarks in China

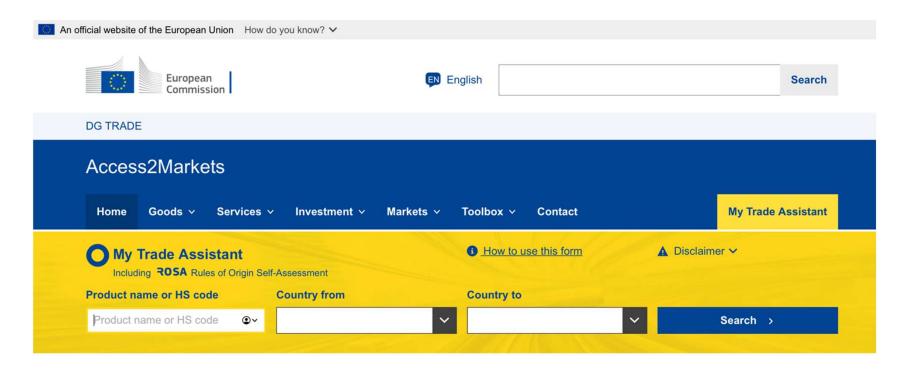
- China has adopted a "First-to-file" system
- Based on Nice classification system
- Registration per class
- Protection per sub-class (unique to China)
- Registration of a Chinese trademark(?)





The EU Access to Markets Portal

https://trade.ec.europa.eu/access-to-markets/en/home





Results for product code 1806.90 from Belgium to China



Results for product code 1806.90 from Belgium to China



Tariffs under a heading

Taxes

Procedures and formalities >

Trade barriers

Trade flow statistics

How to read the results

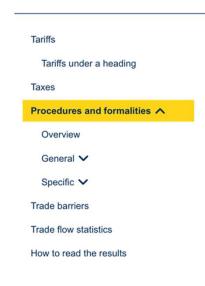
Taxes

latest update: 01 October 2021

Value added tax (VAT)

Value added tax is levied at a rate of 13% of the duty paid value.

Results for product code 1806.90 from Belgium to China



Procedures and formalities

latest update: 27 September 2021

Under procedures and formalities you will find:

- An overview presenting general country information such as on international agreements and preferential
 treatment, registration requirements, customs procedures and regulations, standardisation, used goods and
 waste, prohibited imports, requirements for import formalities, marking and labelling etc.
- · Information on general requirements which are applicable to all goods.
- · Information on specific requirements which are only applicable to certain goods.

1 How to read the results

Results for product code 1806.90 from Belgium to China

Tariffs Tariffs under a heading	Trade barriers latest update: 06 September 2021		
Faxes Procedures and formalities ✓	Title	Date	Status
Trade barriers	Registration and listing of	29 Jan 2020	Active
Trade flow statistics	establishments exporting food		
How to read the results	and drink products to China		
	Measures on the Security	19 Dec 2019	Active
	Assessment of the Cross-Border		
	Transfer of Personal Information		
	and Administrative Measures on		
	Data Security (Drafts June2019)		

Tariffs

Tariffs under a heading

Taxes

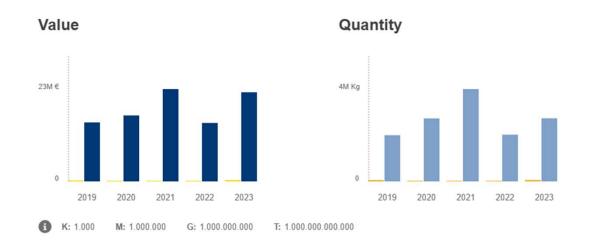
Procedures and formalities >

Trade barriers

Trade flow statistics

How to read the results

Belgium to China



				·
Export quantity	Import quantity	Export value	Import value	Years
1,834,640 Kg	26,144 Kg	14,406,068 €	78,084 €	2019
2,510,432 Kg	127 Kg	16,125,617 €	663 €	2020
3,692,439 Kg	8 Kg	22,638,000 €	326 €	2021
1,857,092 Kg	56 Kg	14,279,892 €	469 €	2022
2,514,756 Kg	31,568 Kg	21,853,763 €	163,880 €	2023



Calculation 'landed cost'

After the Customs Inspection is done, the import tariffs and taxes will be applied: first the import tariffs, then VAT, then consumption tax, if applicable.

Example:

- Product: beer
- Ex-works price = EUR 1,00
- Import tariff 5%
- VAT 13%
- Consumption tax (COT): 0,235 yuan per liter

Calculation formula:

```
(ex-works price + freight) x 1,05 (tariff) x 1,13 (VAT) x 1,COT (€1,00 + €0,10) x 1,05 x 1,13 x 1,235 = €1,465
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Chinese Sources: Tariffs and Taxes



Information Sources in the Chinese language:

- Tariffs and taxes: www.hsbianma.com
- General Administration of Customs PR China: http://www.customs.gov.cn



CNCA (Certification and Accreditation Administration of the PRC): https://www.cnca.gov.cn/





State Administration for Market Regulation (SAMR)

http://www.samr.gov.cn





Standards

Standardization Administration of the PRC: www.sac.gov.cn

Chinese-language version:



English Language version:

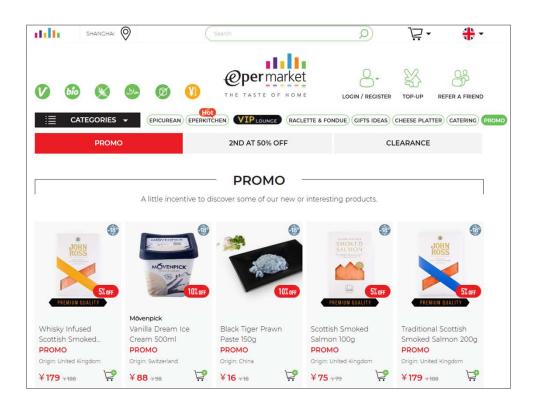


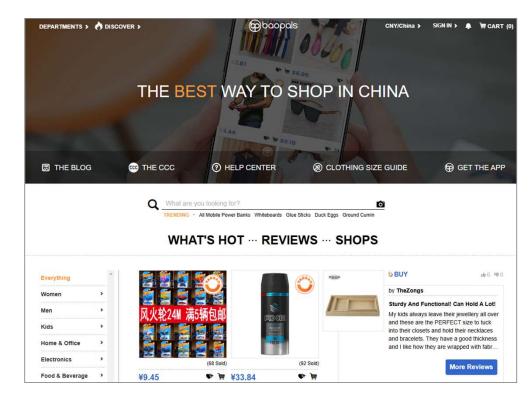
Finding competitors and suppliers



Search on Chinese apps, e-commerce platforms or search engines:

- in English: epermarket.com, baopals.com, alibaba.com, made-in-china.com, global-sources.com
- in Chinese: Taobao.com, tmall.com, tmall.com.hk, JD.com, yhd.com, 1688.com, Baidu, WeChat, Douyin, Xiaohongshu (Rednote), Weibo, Bilibili, Zhihu, Tieba, etc.





Case study: competitive analysis on Tmall

Growth milk

			Item					
Store 店舗	Brand 品牌	Link ID 链接	Commodity Name 产品名	Volume 容量	Price 价格	Monthly Sales 月销量	Price Dif 8	皇价
伊利旗舰店	mruo o El	https://detail.tmall.com /item.htm?spm=a1z10.	儿童高钙成长牛奶健固型 Children's high calcium growth milk	15x190ml	¥ 53,00	1000+	¥	-
Yili Flagship Store Tmall		https://detail.tmall.com /item.htm?spm=a1z10. https://detail.tmall.com	儿童成长牛奶-全聪型DHA牛奶 Children's growth milk - DHA milk	15x190ml	¥ 53,00	2000+	¥	-
		/item.htm?spm=a1z10, https://detail.tmall.com	原生非人工添加DHA纯牛奶 Original non artificial DHA pure milk	12x195ml	¥ 68,00	offline	¥	-
蒙牛旗舰店M engniu			儿童成长牛奶骨力型 Children's growth milk bone strength type	15x190ml		1000+(=)	¥	-
Flagship Store Tmall	Future Star	/item.htm?spm=a1z10. https://detail.tmall.com /item.htm?spm=a1z10.	儿童成长牛奶DHA佳智型 Children's growth milk DHA 儿童有机奶 Organic milk for children	15x190ml 12x190ml		700+(-100)	¥	-
		https://detail.tmall.com /item.htm?spm=a1z10.	儿童牛奶补钙全脑纯牛奶 Children's whole milk with calcium	6x200ml		100+ (=)	¥	_
		https://detail.tmall.com /item.htm?spm=a1z10.		12x200ml		1000+(+500)	¥	
澳牧旗舰店		https://detail.tmall.com /item.htm?spm=a1z10.		15x200ml	¥ 148,00	400+(+100)	¥	-
Australia's Own Flagship	澳牧Australi a's Own	https://detail.tmall.com /item.htm?spm=a1z10. https://detail.tmall.com		18x200ml	¥ 168,00	3000+ (+1000)	¥	
Store Tmall		/item.htm?spm=a1z10. https://detail.tmall.com		30x200ml		300+ (-200)	¥	-
		/item.htm?spm=a1z10. https://detail.tmall.com	儿童成长牛奶 0蔗糖补钙 Children's growth milk 0 sucrose with calcium	6x200ml		1000+(=)	¥	-
		/item.htm?spm=a1z10. https://detail.tmall.com /item.htm?spm=a1z10.		24x200ml		200+ (-300)	¥	_
AustraliasOwn		https://detail.tmall.hk/ hk/item.htm?spm=a1z1	儿童牛奶补钙全脂纯牛奶 Children's whole milk with calcium	15x200ml	¥ 128,00	400+(+100)	¥	-
海外旗舰店 TMG	澳牧Australi a's Own	https://detail.tmall.hk/ hk/item.htm?spm=a1z1		30x200ml	¥ 256,00	49(+36)	¥	
安佳官方旗		https://detail.tmall.hk/ hk/item.htm?spm=a1z1 https://detail.tmall.com		45x200ml	¥ 378,00	15(+13)	¥	÷
舰店Anchor Flagship Store	安佳Anchor	/item.htm?spm=a1z10. https://detail.tmall.com	儿童成长牛奶调制乳 Children's growing milk	27x190ml		offline	¥	-
Tmall		/item.htm?spm=a1z10. https://detail.tmall.com /item.htm?spm=a1z10.	儿童牛奶高钙原味0蔗糖牛奶 Children's milk high calcium 0 sucrose 儿童成长高钙早餐学生牛奶 Children's growth milk high calcium	15x190ml 3x200ml		7000+(+4000)	¥	-
德亚旗舰店 Weidendorf	德亚Weiden	https://detail.tmall.com /item.htm?spm=a1z10.	礼盒 gift box	10x200ml		57(+23)	¥	
Flagship Store Tmall	dorf	https://detail.tmall.com /item.htm?spm=a1z10.		12x200ml	¥ 69,90	800+(-200)	¥	-
乐荷旗舰店V		https://detail.tmall.com /item.htm?spm=a1z10. https://detail.tmall.com		24x200ml	¥ 109,90	2000+(+1000)	¥	-
ecozuivel Flagship Store Tmall	乐荷Vecozui vel	/item.htm?spm=a312a. 7700824.w4011-	荷兰进口有机纯牛奶 儿童成长牛奶 学生营养早餐 Imported from the NL organic whole milk children's growth milk student nutricious breakfast	24x200ml	¥ 249.00	1000+	¥	
天猫国际进 口超市 TMG Import	乐荷Vecozui vel	https://detail.tmall.com /item.htm?spm=a230r. 1.14.16.ea886c46HdUr	荷兰进口有机高钙全脂纯牛奶 儿童成长奶礼整箱 Imported from the NL organic high calcium whole milk children's growth milk gifting whole			2200.0		
Supermarket	vei	gQ&id=600119397774	case	24x200ml	¥ 179,00	600+	¥	

Case Study: marketing scan



Growth milk

			General Info			Overview				
Brand 品牌	Frand 品牌 Platform 平台 Link ID 協接 ID		General Impression 总体印象		Posts/month 内容月发布量	Content Type 内容类型	Engagement 粉丝互动 (Views, likes, comments, reading now, saves)			Remarks 备注
	WeChat 微信	QQxing2019	Menu:官方商城、学生奶专区、福利,与动漫人物联名竞猜互动竞猜游戏、公益相关、活动丰富,内容实用,排版精美,与粉丝互动频繁,福利活动多。Official mall, student milk area,		2	服务号:内容丰富,科普育儿等先关话题,留言区与粉丝互动兑换奖品,与动漫卡通人物形象联名产品包装、QQ星卡通人物形象联省产品包装、QQ星卡通人物形象表情包、促销活动预告、节日话题及	like 5~68	# views 3632~19k	Reading now	
			welfare, interactive guessing game with cartoon characters, public welfare related. 内容形式比较丰富,图片、视频、文字,每月发布的次数也比较频繁,有品牌专属卡通人物形象			活动福利等。Service number: rich content, such as popular science parenting 活动视频,图片+热点活题+抽桨Activity video, pictures + hot topics + lucky		3032~19K	T 15	与知名明星等活动相关评论和点赞稍多There are
伊利QQ星 Yili QQ Star	Weibo 微博	https://weibo.com/u/1 885179197?is hot=1	,活动形式也比较丰富,触奖,与其他品牌联动,有明星等影响力比较大的人做宣传。The content is rich in forms, including pictures, videos and texts, which are released 十.奥科曼联系的产品受到大多数用户的喜欢、Products co-branded with Altman are liked by	1,18m	48	draw 新品宣传,以儿童为主角的产品宣传New product promotion, product	comment 0~50		like 0~50	slightly more comments and likes related to famous stars and other activities 2020年7月至今年7月底断更From July 2020 to the
	DouYin 抖音 Little Red Book	QQ星	与录符或单格的扩展变到大参数用户的最浓。Products co-branded with Aitman are liked by most users. 内容丰富。图片为主,文雾比较文艺,福利多,与用户互动频繁,每次评论都抽象。Rich	463k	19	新品直传,以心里为土州的产品直传New product promotion, product promotion with children as the leading role 福利,优惠活动,新品宣传,热点活酸,宝宝牛奶相关知识科普,品牌联名儿童玩	2~10k		like: 5~57k	end of July this year stopped updating 福利较大的内容点體收藏评论的越多The larger the
	小红书	717254813 https://www.vili.com/e	内容丰富,图片为主,又类区较又之,他利多,与用一互动观察,并次评论都细笑。 Rich content, mainly pictures, literary copywriting, more welfare, frequent interaction with	44k	27	個利,优惠內別、新語直传、於原內國、重重牛奶相大和收料會、品牌味名儿童玩 具或生活用品、牛奶相关甜品制作視频Welfare, preferential activities, new	10~200 , 200~	Save: 0~26K	like 100~26k	他利收入的内容点质收藏评论的融多The larger the benefits of the content like the collection of
	Website 官网	n/index	中英文版本,网页简洁方便Chinese and English version, simple and convenient web page							
	WeChat 微信	weilaixingstar00	Menu:官方商城,科普育儿知识专栏,内容实用,排版精美,阅读量高但与粉丝互动较少Offic ial mall, popular science parenting knowledge column, practical content, beautiful layout, high reading volume but less interaction with fans		stop update(20/6)	为主The content is mainly related to holiday parenting science popularization. The first one is mainly about hot topics related to children,				
	Weibo 微博	https://weibo.com/weil aixingclub	明显代言人显示比较突出,抽奖活动比较频繁,以图片+文字的内容形式最多。评论中品牌有争议事件,口碑不太好。The display of star spokesmen is more prominent, the raffle is	1,10m	no content	活动图片+热门话题+抽奖Activity picture + hot topic + lucky draw				
Mengniu Future Star	DouYin 抖音	未来星	视频较少,没有互动There are fewer videos and no interaction	17k	no content	街头采访视频、牛奶科普、直播预告Street interview video, milk science popularization, live preview				
	Little Red Book 小红书	642496716	内容少且质量不高,图片视频不清晰,没有吸引力The content is little and of low quality, the pictures and videos are not clear and attractive	82	no content	壁纸设计图片,互动福利跳舞比赛,参加展会Wallpaper design pictures, interactive benefits dance contests, participate in exhibitions				
	Website 官网	https://www.mengniu.c om.cn/product/brand/d	CONTRACTOR TO A CONTRACTOR OF THE CONTRACTOR OF							
	WeChat 微信	AMETCZNN	1] 跨守: 来車: 部原故事、何隐城、牙功语,且即原聚,能P时,排取精美Subscription number: Menu: brand story, micro mall, JINGdong store, frequent interaction, good welfare, beautiful Jayout	100~300	5	热点话题,活动福利、赞助综艺节目相关,公益活动Hot topics, activity welfare, sponsorship of variety shows, public welfare activities	like 5~17		Reading now 5~557	互动福利越好点赞再看越多The better the interactive benefits, the more you like them
澳牧Australi a's Own	Weibo 微博	https://weibo.com/aust raliasown	内容形式丰富,图片文字视频;活动类型丰富,赞助亲子综艺节目等,抽奖活动,品牌联动等,评论大多是综艺节目中的明星等人粉丝。Rich form of content, pictures, text and video;	48k	58	活动视频,图片+热点活题+抽奖Activity video, pictures + hot topics + lucky draw	comment 0~20		like 0~50	关于赞助的综艺节目的内退和抽奖活动点赞评论多T ere are many likes and comments about the
	DouYin 抖音	澳牧进口儿童牛奶	视频互动不多,直播较多Not much video interaction, more live	9.160	14~16	情景剧形式宣传产品卖点,小孩相关话题,直播预告Marketing product selling points in the form of sitcoms, child-related topics, live preview	comment 0~5		like 0~20	福利较大的内容点赞收藏评论的越多The larger the benefits of the content like the collection of
	Little Red Book 小红书	386931155	图片、视频制作精良,文案紧跟热点,发放福利频繁。Pictures and videos are well-made, copywriting is hot, and welfare is issued frequently.	7.085	4	直播预告,赞助综艺节目相关、奶制品甜点制作图片及食谱、福利活动、节日祝福 及福利、育儿经验科普Live broadcast preview, sponsor variety show related,	comment 0~10		like 0~20	七夕节抽奖活动点赞评论较多,2879点赞收藏和27 个评论The Qixi Festival lucky draw attracted
	Website 官网	http://www.australiaso wn.cn/	中文网页,简洁,主页突出显示品牌赞助少年综艺、电视节目等。Chinese web page, simple, the home page highlights the brand sponsored youth variety, TV programs, etc							
٧	WeChat 微信	Anchor-nz	服务号:菜单:品牌故事、产品手册、官方商城、美食比赛,烘焙美食,排版精美,互动形式新 额Menu: Brand story, product manual, official mall, food competition, baking food,	6000~7000	5	热点话题、节日+互动福利,美食甜点食谱,打折活动预告Hot topics, festival + interactive benefits, gourmet dessert recipes, discount event preview	like 10~20		reading now 30~120	无儿童牛奶宣传活动Child-free milk campaign
	Weibo 微博	https://weibo.com/anc hordairy	内容形式较丰富,图片视频文字,视频多以美食制作为主,其他节日热点话题多以图片+抽浆形式The content forms are rich, with pictures, videos and texts mainly focusing on food	172k	15~30	美食制作视频,热点话题+图片+抽奖Food production video, hot topics + pictures + lucky draw	comment 0~10		like 0~10	
安佳Anchor	DouYin 抖音	安佳	视频制作精良,点赞较多,无关于儿童牛奶的宣传The video is well-made, with many likes and no promotion of children's milk	561k	6~8	美食制作视频Food Making Video	comment 20~50		like 20k~30K	
	Little Red Book 小红书	606550663 https://www.anchorchi	品牌主推奶酪和芝士等,儿童牛奶租关内容不多,粉丝互动少The brand focuses on cheese and cheese, but there is not much content about children's milk, and there is little 网页简洁。各员可管录,可靠好在网页联定产品,主打产品为普油、奶油干酪等The website is	3850	no content	乳制品美食制作及品牌宣传视频,节日祝福、健身相关Dairy food production and brand promotion video, festival blessing, fitness related				
	Website 官网	na.cn/	simple, members can log in, can buy products directly on the website, the main 服务号:菜单:盲方商城、产品介绍、100元券,排版简洁内容Menu: official mall, product			 有奖互动频繁,力度不大,效果不是很好,节日相关热点话题,品牌线上线下活动T			reading now	 与儿童牛奶相关话题不多,也有成人牛奶的话题The
-	WeChat 微信	weidendorf https://weibo.com/wei	introduction, 100 yuan coupon. Typography concise content 发布频率不高,多以转日热点还野为主,活动主要为打拆促销运动操告下he release frequency	150~350	11	here are frequent interactions with prizes, but the strength is not strong,	like 0~15		0~10	e are not many topics related to children's milk
	Weibo 微博	dendorf	is not high, mainly focusing on hot topics of the festival, and the activities are mainly	35k	no content	优惠活动+节日热点话题祝福Preferential activities + holiday hot topic blessing 牛奶知识科普、情景剧式产品宣传Milk knowledge popularization, sitcom type			like 5~20 or	
dorf	DouYin 抖音 Little Red Book	徳亚牛奶	内容多且单一,互动少。Lots of content and little interaction. 个人视频科普较多,互动较少宣传视频制作精良Personal videos are more popular science,	111k	3~18	product promotion	comment 0~2		200~300	
	小红书	德亚weidendorf	less interaction and well-made propaganda videos	443	8	牛奶知识科普,热点话题、节日祝福Milk knowledge popular science, hot topics, holiday wishes	comment 0~10	like 0 - 10	save 0-10	
	Website 官网	https://www.pinlive.co m/html/deva.html	为品牌所属集团网页,中英文版本,网页简洁方便For brand group web page, English and Chinese version, simple and convenient web page							
	WeChat 微信	gh_3ac8718a5930	无内容,主体:山东橙色乳品有限公司,时间2021年5月14No content, subject: Shandong Orange Dairy Co., LTD. Time: May 14, 2021		no content					
er en	Weibo 微博	https://weibo.com/u/3 291479963?topnav=1&		7.841	no content	相关热点话翳畅发、节日图片祝福+抽奖Related hot topics forwarding, festival picture blessing + lucky draw				
乐荷Vecozu vel	DouYin 抖音	vecozuivel	内容少,子2020年8月14开始只有5个视频,皆为品牌牧场相关There are only 5 videos since August 14, 2020, all of which are related to brand pasture	1.285	no content	牧场宣传视频Promotional video for the ranch				
	Little Red Book 小红书	959892635	2021年没有更新。There is no update for 2021.	9.597	no content in 2021	之前以牛奶知识科普、食谱、品牌牧场视频为主Before milk knowledge popular science, recipes, brand pasture video mainly				2021年没有更新。There is no update for 2021.
	Website 官网	www.vecozuivel.cn	中文版网页、内容不多Chinese version of the web page, content is not much							

Scanning products



Free analytical tools are available to help, for example within Wechat, Taobao, Weibo, Tieba, Zhihu, Baidu, etc.

The WeChat and Taobao apps have a feature to scan barcodes of products or products packaging to check where and at which prices these products are sold (online) in China.





Example: taobao scan function



Lipton ice tea:







Example: WeChat scan function



La Chouffe beer: results show product information and JD.com shops







Online Consumer Survey

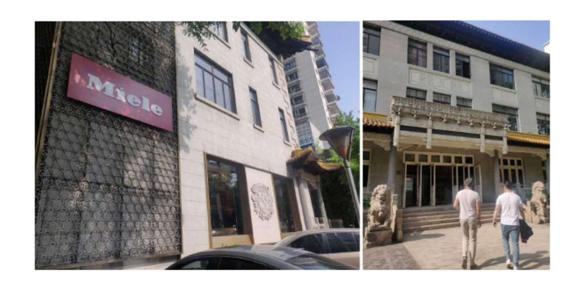






On-the-ground footwork in China

- Ask your potential customers/distributors/suppliers/partners face-to-face for their feedback
- Ask help from agencies, such as VOKA, BCECC, Flanders Investment & Trade, Awex, hub.brussels, EU SME Centre
- Visit exhibitions
- Talk to industry professionals and China experts
- Attend networking and social events
- Do store checks



Product label

- Chinese brand name:
 乐美特 Le Mei Te
- Importer: name of Chinese company



Example: tasting on exhibitions







FHC 2019 Shanghai Taste Test Analysis

Project Name: Vondelmolen China Business Development

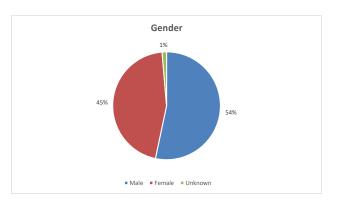
Project Managers: Ashley – Bart Horsten Date: November 22, 2019

GENERAL BACKGROUND INFORMATION

Total number of questionnaires: 75

1. Gender

Gender	Respondents	%			
Male	40	54%			
Female	34	45%			
Unknown	1	1%			
Total	75	100%			



Remark: One person just filled in the second product (B), their general background info thus remains unknown.



Partner search and screening in China



What can be checked online?

Establishment date **Business License** Company name Registered address / Term of No. / Business operation scope Officers (legal Registered / Paidrepresentative, Company type Shareholders up capital BOD, Supervisors, General Manager) Mortgages Punishments / Abnormal list / Status (not always illegal actions blacklist complete)

Background checks

- National enterprise credit information public system: http://www.gsxt.gov.cn/index.html
- Tian Yancha: https://www.tianyancha.com/ (only from China) or the tianyancha WeChat miniprogram





查询更多企业信息





Who is who?

Companies in China are registered under their Chinese name written in Chinese characters

English names are just for reference and are not official names

Horsten Xi'an Innovation Services Co.Ltd.

豪斯顿(西安)咨询服务有限公司

Always ask for a duplicate business licence with affixed company stamp



Business Licence





豪斯顿 (西安) 咨询服务有限公司

有限责任公司(外国法人独资)

本》1-1)

Registered capital

注册资本 染成元

成立日期 2006年05月08日

所 西安市高新区科技路 27 号 E 阳国际 702 室

Date of establishment

Registered address

Company seal

Validity

一般項目:信息咨询服务(不含许可类信息咨询服务), 货物进出口, 针纺织品销售, 五金产品批发, 电子元器件批发。(除依法须经批准的项目外, 凭营业执票依法自主

国家企业信用信息公示系统网址http://www.gsxt.gov.cn

市场主体应当于每年1月1日至6月30日通过 国家信用公示系统报送公示年度报告。

国家市场监督管理总局监制



Company Seal

- More important than a signature
- Know what the right seal looks like
- Chinese name on the company seal must be SAME as on
 - Business licence and
 - as in the identification of the Parties at the beginning of the contract

Mainland China company seal



Hong Kong seal examples







Do your due diligence

- Call the general fixed phone line
- Check the address or visit the company
- Check if your contacts are working there or are authorized representatives of the company
- Talk to third parties: customers, suppliers, competitors, governments, trade associations, media
- Ask for foreign references and other information
- Check the official company chop, business license and other company documents (tax certificates, IP registrations, lease agreement/land-use right certificate, financial documents)
- Is the bank account in the name of the partner?

... and use your common sense









In China: "First you become friends, then you do business"

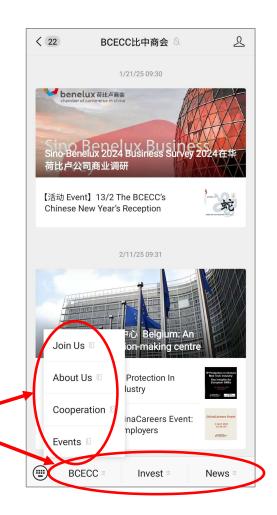
BCECC WeChat account

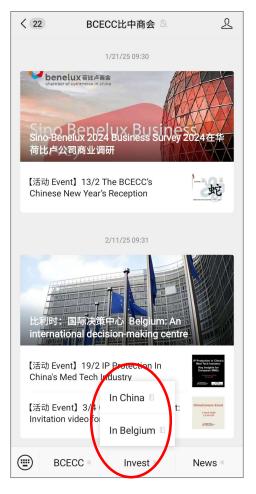




FOLLOW US ON WECHAT 关注比中商会中英文双语微信 公众号

Menu pages







Additional reading





如何在中国找到代理商? - How to find a distributor in China?



如何寻找合适的中国供应商? - How to find suitable suppliers in China?



How to screen companies in China?如何在中国筛选公司?





Articles published on the BCECC WeChat account, newsletter and website



Have a strategy!



Think Online & Offline!



Stay in Control!



Localization!



Flexibility!



Commitment!









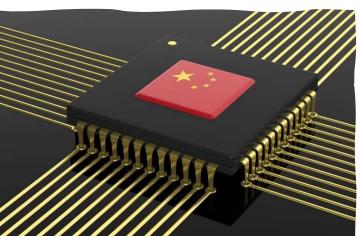
GENERAL RECOMMENDATION

Instead of seeing China's economic and technological development as a threat and initiate protectionist measures against China, EU companies should proactively look for Chinese partners and partnerships for joint development and commercialization.

Cooperating intelligently with Chinese companies can not only provide opportunities for EU companies in China, but also in the rest of the world.

Bart Horsten

www.horsten.be







WeChat Official Account Horsten International

HORSTEN International

Building d'Offiz Parklaan 46 B-2300 Turnhout (Antwerp) Belgium

Tel: +32 14 720275 Email: info@horsten.be

HORSTEN (Xi'an) Innovation Co., Ltd.

Room 701/702, 7th Floor, E-SUN International Keji Road No. 27, Xi'an High-Tech Zone 710075 Xi'an, Shaanxi Province, PR of China Tel: +86 29 8831 3779

豪斯顿 (西安) 咨询服务有限公司 西安高新区,科技路27号 E-阳国际7楼,701-702室 710075西安,中国

INTERACT China-Europe Trading Co., Ltd.

Room 1003, 10/F, Centre Point 181-185 Gloucester Road, Wanchai Hong Kong Tel: +852 3526 1870



